Staff exit controls

From report 4: 2023-24 – Staff Exit Controls for Government Trading Enterprises



Assess and mitigate risks	Entities should assess the security implication and other risks
Assess and mitigate risks posed by exiting staff	posed by the exiting staff member. Exiting staff can include those leaving voluntarily or terminated for misconduct or other adverse reasons.
	Below is a checklist of actions to be considered in a risk assessment:
	 assigning a risk level by considering the reason for leaving (resignation, retirement, termination for corruption or misconduct)
	reducing level of access to IT systems
	Iimiting access to entity premises
	monitoring accrued leave balance to reduce overpayments
	 identifying assigned assets (vehicles, mobile phones, laptops etc.) and assess need for immediate collection
	removing access to confidential or secret information
	• consider position within the entity and level of delegated authority over staff
	• existing financial delegations and purchasing card limit
	• existing conflicts with staff.
Collect all entity owned property	Entities should maintain an updated register of all assets issued to staff when they start and during their employment with the entity. Using information on the register ensures that all entity owned property is returned when staff leave. These include but not limited to:
	identification badges and name tags
	office, cabinet and safe keys
	access security passes and swipe cards
	• computer and other IT equipment - laptops, tablets, storage devices, headsets, mouse and keyboards
	mobile phone and charger
	• vehicle keys, fuel cards and logbooks
	• cab charges.
	Where access security passes and keys are not returned entities should take immediate action to cancel access cards, reprogram or change locks.



Key requirements	
Cancel all access to premises and IT systems	 Entities should ensure that exiting staff have their access to entity premises and information systems withdrawn or cancelled immediately when staff leave. These include but not limited to: building (including carpark) access
	computer login and network access
	 changing passwords or access to shared or high privileged accounts
	email address
	• voicemail
	remote access
	corporate memberships
	• customer accounts with external organisations.
	Where physical exit date and formal termination date differ, risks should be mitigated by removing access on the physical exit date.
Issue reminder of ongoing obligations	Entities should ensure that all exiting staff especially those with access to sensitive or classified information are advised and acknowledge their obligation not to disclose entity information. This helps safeguard entity assets and limit potential for the integrity, availability and confidentiality of sensitive information to be compromised.
Offer exit interview	Entities should offer staff exiting the option of an exit interview. This can be in form of a structured discussion or survey to gauge their perception of working in the entity.
	Entities should also collate the data, report internally and where relevant act on the findings. Information from exit interviews can help entities assess organisational strengths and vulnerabilities and target workforce management strategies to drive attraction, retention and performance.
Prevent overpayments and recover debt owed	Entities should ensure that they meet their responsibility to recover overpayments and rectify underpayments, while considering the needs and special circumstances of employees.
	Timely review of payroll information will reduce the likelihood of errors. Overpayments can also be prevented by checking employee leave balances before approval and avoiding late changes to booked leave or working arrangements where possible. Where overpayments occur entities need to make timely payment arrangements in line with section 17D of the <i>Minimum Conditions of Employment Act 1993</i> .
Regularly monitor and review staff exit processes	Entities should periodically review staff exits to ensure that they comply with:
	entity policies and procedures
	better practice.

